

Hankyu Hanshin Holdings **2026**

Hankyu Hanshin Holdings Group Management Philosophy

Mission

What we try to achieve

By delivering “Safety and Comfort” and “Dreams and Excitement,” we create satisfaction among our customers and contribute to society.

Values

What is important to us

- ◎ **Customers First** Everything we do is for the customer. That’s where it all starts.
- ◎ **Sincerity** Gain customers’ confidence by always being sincere.
- ◎ **Foresight & Creativity** With our pioneer spirit and flexible thinking, we create a new value.
- ◎ **Respect for People** Everyone is absolutely invaluable to the Group.

Principles

How to act to uphold our values and fulfil our mission

- 1 We treasure encounters with people, and do our best in the position of a customer.
- 2 We abide by the laws and regulations, and act with a clear awareness of our social responsibilities.
- 3 We take pride and responsibility in our work, and carry it out promptly.
- 4 We are not concerned with what is just before us, but think from medium- and long-term perspectives.
- 5 We are not satisfied with present conditions, but fix our eyes on the future and act.
- 6 We have caring feelings and respect each other.
- 7 We communicate in a lively way and create a workplace with a positive atmosphere.
- 8 We cooperate with one another for the prosperity of the Group.



Message from the Top Management

The Hankyu Hanshin Holdings Group conducts its business in six core segments—Urban Transportation, Real Estate, Entertainment, Information and Communication Technology, Travel, and International Transportation—guided by its mission: By delivering “Safety and Comfort” and “Dreams and Excitement,” we create satisfaction among our customers and contribute to society.

Since announcing the “Long-Term Management Plan” in March 2025, we have been steadily improving our business results while pursuing a range of initiatives to achieve both sustainable medium- to long-term growth and enhanced capital efficiency, to realize the vision for the future we want. We have also continued to examine specific measures to achieve our FY2031 targets and have now laid the groundwork for their achievement. However, as the business environment surrounding the Group changes faster and more significantly than expected, we must also accelerate the Group's transformation.

Accordingly, we will continue to strengthen our profitability by expanding our existing businesses and developing new revenue sources, while also considering ways to make more effective use of our assets. In addition, while monitoring cash flow status each year and other factors, we will manage our overall balance sheet through measures such as asset sales, disciplined financing, and flexible returns to shareholders.

We will also work with partner companies to develop businesses that do not depend on assets, such as fee businesses and content businesses, thereby improving the yield of each business and enhancing our cash-generating capabilities. Through these initiatives, we will create a virtuous cycle in which we secure funds while increasing our capacity for growth investments. By expanding the profit spread of growth investments and achieving investment results earlier, we will pursue both stronger profitability and improved capital efficiency, while also increasing fund turnover.

Moving forward, our entire Group will continue working together to meet the expectations of all stakeholders and to remain a trusted and valued corporate group. We sincerely appreciate your continued support and patronage.

June 2026



Hankyu Hanshin Holdings, Inc.
Yasuo Shimada
President and Representative Director,
Group CEO

The Group's History

Hankyu

- 1907** > Founding of Minoh-Arima Electric Railway Company (currently Hankyu Corporation)
- 1910** > Beginning of railway operations (Takarazuka Line [Umeda-Takarazuka] and Minoh Line [Ishibashi-Minoh])
> Beginning of real estate sales business (Beginning of sales of Ikeda Muromachi Residential Land Plots)
- 1913** > Formation of Takarazuka Girls' Revue (currently Takarazuka Revue Company)
- 1914** > Implementation of Takarazuka Revue's first performance
- 1926** > Opening of old Takarazuka Hotel (End of operations in March 2020; Relocation and reopening in June 2020)
- 1929** > Completion of Umeda Hankyu Building (Opening of Hankyu Department Store, Asia's first railway terminal department store)
- 1947** > Separation of department store sector and related businesses to establish Hankyu Department Stores, Inc.
- 1948** > Launch of airline agency business (Conclusion of Japan's first agency agreement with Pan American Airways)
> Approval as Japan's first IATA air cargo agency
- 1952** > Establishment of Hankyu Realty Co., Ltd. (currently Hankyu Hanshin Properties Corp.)
- 1960** > Establishment of Hankyu Express International Co., Ltd. (currently Hankyu Travel International Co., Ltd.)
- 2004** > Entry into real estate investment trust (REIT) business



Hanshin

- 1899** > Founding of Settsu Electric Railway (currently Hanshin Electric Railway Co., Ltd.)
- 1905** > Beginning of railway operations (Kobe [Sannomiya]-Osaka [Deiribashi])
- 1909** > Launch of land and buildings leasing business (Completion of 30 rental houses in front of Nishinomiya Station)
- 1924** > Opening of Koshien Stadium (later renamed 'Hanshin Koshien Stadium')
- 1933** > Opening of Hanshin Mart at Hanshin Umeda Station (Full-scale entry into retail business in a terminal) (Closing in September 1941)
> Completion of Sannomiya Hanshin Building (Lease to Kobe Sogo Department Store; Full-scale entry into building leasing business)
- 1935** > Establishment of Osaka Baseball Club (Osaka Tigers, currently Hanshin Tigers)
- 1937** > Establishment of Rokkosoan Country House (currently Mount Rokko Athletic Park GREENIA)
- 1940** > Opening of Hanshin Mart (Osaka-ekimae underground) (later renamed 'Hanshin Department Store'; currently 'Hanshin Department Store Umeda Main Store')
- 1948** > Launch of airline agency business
- 1950** > Approval as IATA air cargo agency
- 1967** > Opening of Hotel Hanshin (currently Hotel Hanshin Osaka)
- 1991** > Opening of urban-type CATV 'Channel Wave Amagasaki'
- 2006** > Conclusion of master license agreement of Billboard brand



2006 Establishment of Hankyu Hanshin Holdings, Inc.

- 2008** > Opening of Hankyu Nishinomiya Gardens
- 2009** > Beginning of Operations of the Hanshin Namba Line (between Nishikujo and Osaka-Namba)
- 2012** > Completion of the Umeda Hankyu Building (currently 'Osaka Umeda Twin Towers North')
- 2022** > Completion of Osaka Umeda Twin Towers South
- 2024** > Opening of GRAND GREEN OSAKA North Building
- 2025** > Completion of Zero Carbon Baseball Park
Opening of GRAND GREEN OSAKA South Building

Group Overview

Our corporate group supports people's lives, colors their lives, and proposes enriched lifestyles.

Throughout its long history of over 100 years, the Hankyu Hanshin Holdings Group has continued to offer unprecedented services in a broad range of fields, from the railway business as its basis to the development of houses and commercial facilities and the provision of thrilling entertainment, such as that provided by the Hanshin Tigers baseball team and the Takarazuka Revue. We have thereby contributed to high-quality community building, primarily in line-side areas, and have brought a new perspective to society, accumulating many achievements. Through these activities, we have continued to deliver our customers "Safety and Comfort" to support their lives and "Dreams and Excitement" to color their lives. We will continue to provide high-quality services through the concerted efforts of the Group, leveraging our brand that has been nurtured over time and our know-how of community building.

Overview of the Osaka-Umeda Area

The ever-evolving Umeda area is now being transformed into an international city open to the world, with perfect harmony between lush natural features centered around a vast urban park and cutting-edge business functions, in addition to the great convenience it has long provided as the largest business hub in western Japan.

* Average total number of passengers served by major railway stations in the area: 954,720 per day (Source: Data Osaka 2026)



Customer Satisfaction Survey

Hankyu Corporation has held the top rank in the suburban railway category for 17 consecutive years.

FY2026 Customer Satisfaction Ranking by Business Type

17 consecutive years	Suburban railway category	Department store category
	1st: Hankyu Corporation	1st: Takashimaya
	2nd: Sagami Railway	2nd: Mitsukoshi
	3rd: Hanshin Electric Railway	3rd: Hankyu Department Store
	4th: Osaka Metro	
3rd place following last year	5th: Keio Corporation	Entertainment category



* The JCSI is based on one of the largest-scale customer satisfaction surveys in Japan, conducted by Service Productivity & Innovation for Growth (SPRING) under the Japan Productivity Center. The survey evaluates companies and brands using statistical techniques based on responses from over 120,000 users.

Questionnaire about Areas to Live (in the Kansai Region)

In the 2025 questionnaire survey, the Nishinomiya-kitaguchi area, with good transportation access and many quality commercial facilities, gained the top ranking. Umeda/Osaka, where the main facilities of GRAND GREEN OSAKA have opened ahead of other facilities, also remained very popular.

2023	2024	2025
1st: Nishinomiya kitaguchi 2nd: Umeda/Osaka 3rd: Syukugawa 4th: Senri chuo 5th: Ashiyagawa	1st: Umeda/Osaka 2nd: Nishinomiya kitaguchi 3rd: Syukugawa 4th: Senri chuo 5th: Ashiya	1st: Nishinomiya kitaguchi 2nd: Umeda/Osaka 3rd: Syukugawa 4th: Okamoto 5th: Nishinomiya

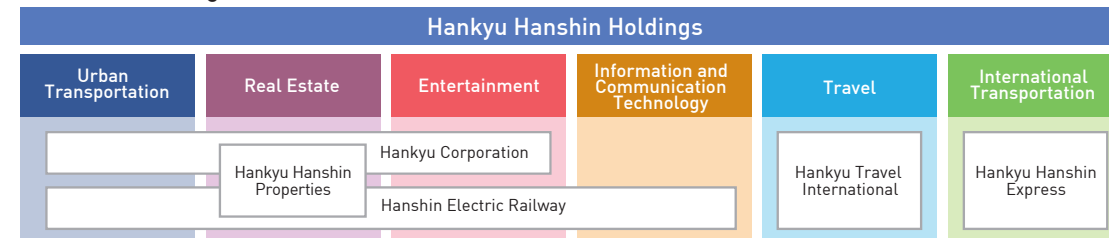
* Questionnaire survey conducted on MAJOR7 (a website run by seven major Japanese real estate companies) in September 2025

Business Foundation and Long-Term Management Plan

Core Businesses and Companies

We have core businesses in six business domains: Urban Transportation, Real Estate, Entertainment, Information and Communication Technology, Travel, and International Transportation. Further, under the direction of Hankyu Hanshin Holdings, Inc., which supervises the Group's management, these businesses are operated by five core companies: Hankyu Corporation, Hanshin Electric Railway Co., Ltd., Hankyu Hanshin Properties Corp., Hankyu Travel International Co., Ltd., and Hankyu Hanshin Express Co., Ltd. Through these core businesses and companies, we will foster organic growth across the entire Group.

Core Business Segments



* As for our Real Estate Business, Hankyu Corporation and Hanshin Electric Railway collaborate with Hankyu Hanshin Properties to promote urban development of real estate owned by Hankyu Corporation and Hanshin Electric Railway for rent and development in cooperation with transportation networks, local governing bodies and others in Umeda and their line-side areas.

Consolidated Performance Trends

	FY2022	FY2023	FY2024	FY2025	FY2026
Operating revenue (¥billion)	746.2	968.3	997.6	1106.9	1203.5
Operating profit (¥billion)	39.2	89.4	105.7	110.9	127.1

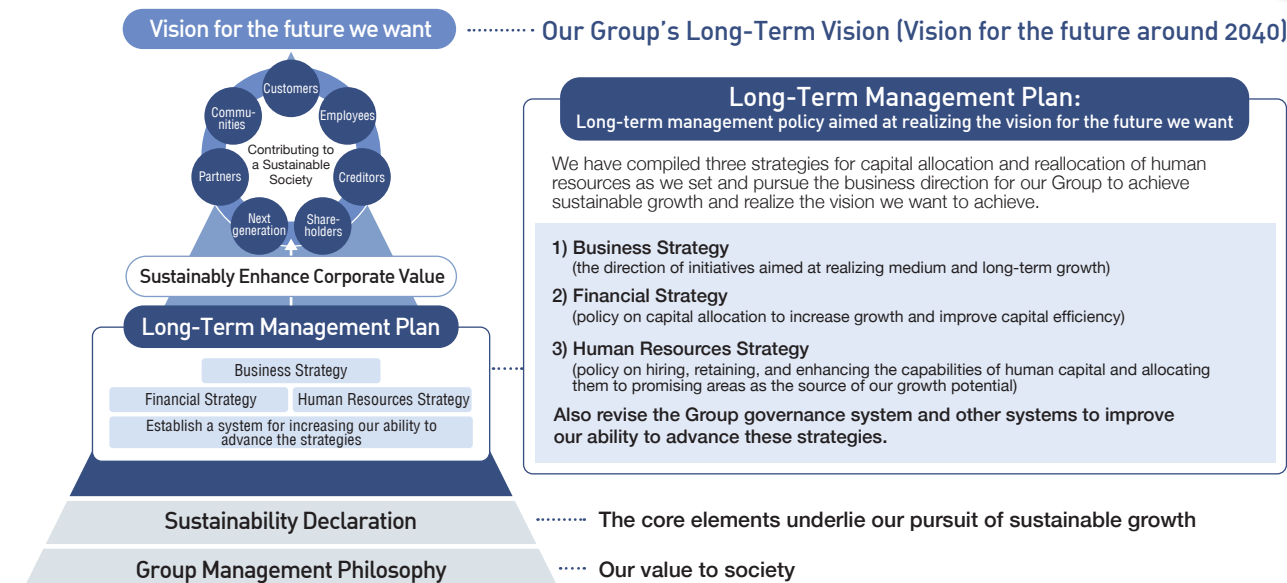
In FY2026, we achieved an increase in both operating revenue and profit, primarily due to significantly increased income from condominium sales in the Real Estate Business Segment and our success in capturing demand growth related to Expo 2025 Osaka, Kansai, Japan, mainly in the Urban Transportation Business Segment and the hotel business, as well as our strong performance in the sports business thanks largely to the Hanshin Tigers' victory in the professional baseball Central League.

Positioning of the Long-Term Management Plan and Approach to Strategy Formulation

- Position initiatives aimed at realizing the vision for the future we want to achieve as the Long-Term Management Plan and formulate individual business, financial, and human resource strategies in the plan outline.
- Also work to establish a system for increasing our ability to advance the strategies.

► For more details, please visit our website.

Click



Vision for the Future We Want

- While changes in the environment will continue, we recognize anew we are a corporate group that has long proposed ideas for a better way of living, one step ahead of the times, and will unite as a Group, endeavor to create new value, and thereby continually create new sources of satisfaction for our customers based on accumulated value we have provided thus far.
- We consequently aim to realize a society that facilitates encounters and connections between a great many people and provides well-being rich in happiness and vitality in the many fields we operate in.

Sustainability Declaration

► For more details, please visit our website.

Click

In May 2020, we announced the Hankyu Hanshin Holdings Group Sustainability Declaration, which outlines the Group's commitment to addressing various challenges in order to help realize a sustainable society.

General Principles

Create a future grounded in "Safety and Comfort," and a future colored by "Dreams and Excitement."

For over a hundred years, we have sought to cultivate communities and enrich lives.

Leveraging this experience, we commit ourselves to addressing social and environmental challenges and working toward a sustainable future, one that offers a fulfilling, joyful life to all and inspires the next generation to dream with hope.

Priority issues (materiality matrix) Six priority issues to address as part of our sustainable business practices



Hankyu Hanshin Dreams and Communities of the Future Project

As part of the Group's commitment to creating communities that people will truly want to live in, we have operated the Hankyu Hanshin Dreams and Communities of the Future Project since April 2009.

Basic Policy We intend to promote the creation of communities along our line-side areas that people will truly want to live in.

Priority Fields

Sustainable Community Development



As a Group with strong local roots, we are committed to sustainable community building with environment-friendly developments that provide local residents with security, peace of mind, and cultural enrichment.

Tomorrow's Leader Development



We are creating opportunities for the healthy development of ambitious children, upon whose shoulders the task of building the communities of the future rests.



私たちは、未来へつなぐ「地域環境づくり」と「次世代の育成」に貢献します。

Urban Transportation

Connecting railways, buses and taxis to provide a variety of transportation services that realize safety, reliability and comfort

By connecting railways, buses and taxis, we have formed a large network centered on two companies
—Hankyu Corporation and Hanshin Electric Railway—in the Kansai region, mainly in the Osaka, Kobe and Kyoto areas.

Railway Operations

Extensive Railway Network Linking Osaka, Kobe, Kyoto and Various Other Areas in the Kansai Region

These operations form a network in the Kansai area that centers on the railway lines of Hankyu Corporation and Hanshin Electric Railway. Hankyu Corporation's railway lines link Osaka (Umeda) with Kobe, Takarazuka, and Kyoto. Meanwhile, Hanshin Electric Railway is the only private (non-JR) railway operator with railway lines that directly link Kobe with Osaka's major northern and southern terminals, which are Osaka-Umeda and Namba, respectively.



Buses & Taxis

Providing Bus and Taxi Services Mainly in Areas Along the Hankyu and Hanshin Lines in Collaboration with Railway Services

Hankyu Bus and Hanshin Bus aim to offer greater convenience to customers by providing various services and tools, including bus location services, which enable real-time checking of the status of buses operating on routes, and an in-house IC passenger card named "hanica." Moreover, all Hankyu Taxi and Hanshin Taxi cabs accept various forms of electronic payment to cater to diversifying payment needs. We are also promoting eco-driving techniques out of concern for the environment.



Advertising

Effectively Leveraging the Vast Reach of Transportation Advertising

We provide customers with value-added spaces through a wide lineup of transportation advertising media (such as digital signage, signboards, and posters) in trains and stations.



Real Estate

Contributing to the creation of appealing towns and offering enriched lifestyles

Since its early days, the Real Estate Business has focused on building attractive towns and cities along railway lines, and shared its growth with the Urban Transportation Business. Our operations range widely, from developing, leasing, and administering commercial facilities and office buildings that create vibrant communities, to providing quality residences that match each person's lifestyle. We even run hotels that offer guests the highest level of hospitality. We are actively committed to creating new communities through future-oriented initiatives.

Development and Leasing

Promoting Diverse Development Projects and Running Various Commercial Facilities and Office Buildings

In the leasing business, we own many commercial facilities and office buildings primarily in Osaka-Umeda and areas served by the Hankyu and Hanshin lines. These include GRAND GREEN OSAKA, which celebrated its pre-opening in September 2024 and the grand opening of the South Building in March 2025, as well as Osaka Umeda Twin Towers, GRAND FRONT OSAKA, HERBIS OSAKA, HERBIS ENT, and Hankyu Nishinomiya Gardens. Our total leasing area amounts to approximately 2.35 million square meters.* We have also initiated the Shibata 1 Development Project in Osaka-Umeda to increase the value of the area surrounding Hankyu Osaka-umeda Station.

* The figure for the leasing area is the total area of the properties for lease owned by the Group (as of March 2026).



Housing

Offering Homes That Meet Diverse Needs, Including Condominiums, Detached Houses, and Rental Apartments

Hankyu Hanshin's housing brand, "Geo," has evolved by staying attuned to customer voices and continuously pursuing safe, comfortable living quality. The Geo series comprises "Geo" for condominiums, "Geo Garden" for detached houses, and "Geo Ent" for rental apartments. We are committed to offering homes that meet the expectations of our future residents while staying close to their lives.



Overseas Business

Engaging in the Real Estate Business in Overseas Countries, Including ASEAN and Developed Countries

Leveraging the Group's vast experience and proven track record in Japan, we are committed to accumulating know-how in the Real Estate Business overseas and expanding the scale of the business. We operate in the stock, flow, and housing sale businesses in a wide range of regions outside Japan. In the rapidly growing ASEAN countries, we are accelerating our initiatives in these businesses, while striving for further growth therein in developed countries.



Hotels

Comprehensive Hotel Offerings, from Functional to Luxury

We offer a variety of hotel brands, including "remm," which is designed for better sleep, and "RESPIRE," whose concept is "rest and inspire." In addition, we operate Hotel Hankyu International and Dai-ichi Hotel Tokyo, both of which provide a joyful, extraordinary experience. In May 2026, Takarazuka Hotel celebrated the 100th anniversary of its founding, dating back to the opening of its predecessor with the same name in another location.



Entertainment

Producing dreams and excitement for people

We enrich people's lives by providing a varied selection of live entertainment through our businesses. These include the sports business and the stage business, which are unique strengths of the Group. Among them are the professional baseball team the Hanshin Tigers and its home ground Hanshin Koshien Stadium, which are supported by many fans throughout Japan; and the Takarazuka Revue, which has long been fascinating audiences with brilliant stage performances.

Sports

Hanshin Tigers / Hanshin Koshien Stadium

Hanshin Tigers / With an illustrious history and traditions, as well as great popularity, the Hanshin Tigers are a Japanese professional baseball team celebrating the 90th anniversary of its founding in 2025. In 2025, the team clinched the Central League championship at the fastest pace in the history of Japanese professional baseball since the split into two leagues. The players charm spectators with their exciting plays and continue to contribute to the development of Japanese baseball.

Hanshin Koshien Stadium / This stadium not only enjoys fame as the home ground of the Hanshin Tigers and the venue of the National High School Baseball Invitational Tournament in spring and the National High School Baseball Championship in summer but it also hosts various other large-scale events, including the Koshien Bowl, a national inter-college American football championship.

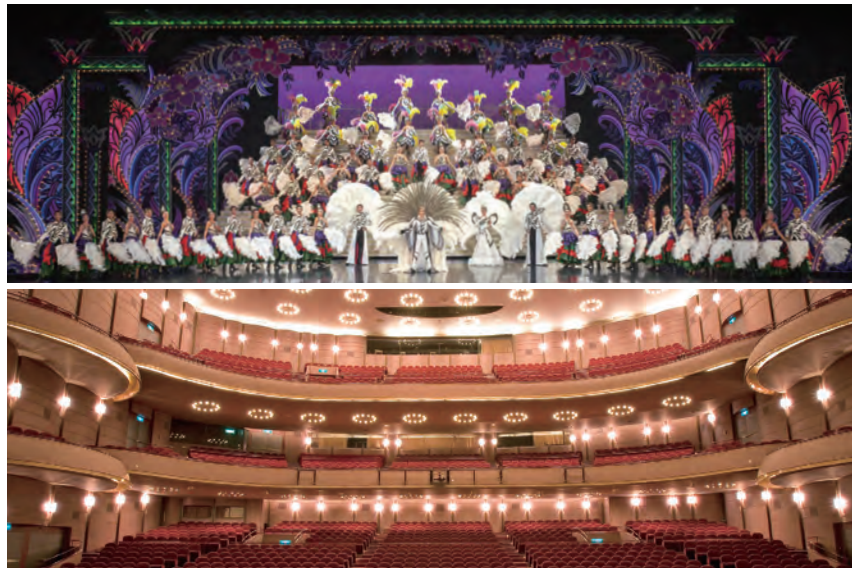


Stage

Takarazuka Revue / Umeda Arts Theater

Takarazuka Revue / The Takarazuka Revue has enchanted audiences with dazzling songs and dancing, along with emotionally stirring performances, transporting them to a world of dreams and inspiration. Since its debut performance in 1914, it has built a legacy spanning over 110 years. In addition to year-round performances at the Takarazuka Grand Theater and the Tokyo Takarazuka Theater and nationwide theater tours, the revue company streams its performances live and on video, all of which have been well received by audiences.

Umeda Arts Theater / Umeda Arts Theater operates two theaters: the Main Hall, which has 1,905 seats (to be increased to 1,920 seats from September 10, 2026) and the 898-seat Theater Drama City. It hosts a wide variety of shows, including plays, musicals, concerts, and Takarazuka Revue performances. In 2029, Hankyu Railway will open a theater with approximately 1,300 seats in front of JR Tokyo Station, which will be newly added to the lineup of theaters operated by Umeda Arts Theater. Umeda Arts Theater also leverages its domestic and international networks to plan and produce a wide variety of performances. Its operational coverage encompasses locations throughout Japan and around the world.



Music

Billboard

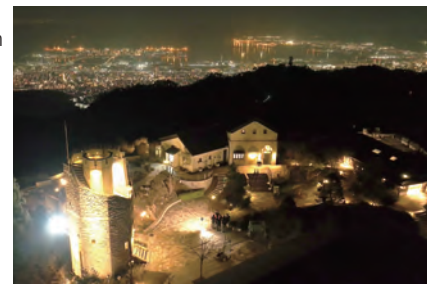
With a history of more than 100 years, Billboard is the most trusted music brand in the world. Since concluding a license agreement for Japan with Billboard in 2006, we have been developing an array of businesses, including the live-music restaurant business.



Leisure

Mt. Rokko

Mt. Rokko is a popular leisure destination, known as one of Japan's best viewing spots. It also boasts a wide variety of leisure facilities, including one of the largest adventure playgrounds in Japan, ski slopes, an alpine botanical garden, an observatory, and museums.



Information and Communication Technology

Contributing to the development of society through information and communications technology

We provide support for businesses in today's highly networked information society, and deliver peace of mind and comfort in daily life through businesses in three areas. The activities of information services businesses include developing systems related to social infrastructure, and building and maintaining e-commerce websites. In addition, broadcasting and communications businesses focus on offering regionally based television, internet, and telephone services. Meanwhile, our safety and education businesses provide security services, programming education, and other services.

Information Services

Itec Hankyu Hanshin

In addition to conducting internet-related businesses, such as e-commerce and website production, Itec Hankyu Hanshin uses its long-developed capabilities to develop a wide range of systems related to social infrastructure, including railways and smart buildings. Further, the company provides medical solutions, including clinical tests, medical examinations, and health and productivity management, and offers contract services in such areas as the development of high-quality software. By offering assurance and comfort to society and helping customers further promote digital transformation with generative AI, the company aims for nationwide business expansion.



Broadcasting and Communications

Bay Communications (Baycom) Himeji Cable Television (WINK) BAN-BAN Networks

We broadcast on cable TV, a community-based information medium, and also provide wired and wireless internet services. Our lineup of services includes high-spec optical fiber internet services and high-speed wireless internet connections, as well as the creation of original programs for community channels, which we now focus on.



Safety

Mimamorume

In the *Mimamorume* system, children carry wireless IC tags. When a child passes through the school gates, their guardian is notified via the app or email. Using this system in combination with monitoring cameras installed by local governing bodies, the *Machinaka Mimamorume* service provides notifications of the locations of people who require monitoring, such as children or senior citizens. In this way, we are helping to create towns where people can live with safety and confidence.



Education

ProgLab

ProgLab offers robot programming classes aimed at developing the ability of children as future leaders to realize their ambitions by cultivating their reasoning, problem-solving, and creative skills based on the methodology of STEAM education.* We also offer extension and extracurricular classes at schools.

* Educational methodology that enables the integrated learning of science, technology, engineering, art, and mathematics



Travel

Creating safe and secure travel itineraries that can gratify customers' desires

Since the establishment of our Travel Business in 1948, we have always valued customers' viewpoints and responded to their diversifying needs by taking advantage of our long-developed expertise. Placing the highest priority on ensuring the safety and security of our customers, we will not only provide high-value-added travel plans but also engage in businesses that are needed by society.

Overseas & Domestic Travel

Offering Customers Unforgettable Journeys through Five Brands

Focused on guided tours, the Group's Travel Business operates worldwide. We offer travel packages in a line-up of five brands: *Trapics*, our comprehensive brand; *Crystal Heart* and *Hanshin Koku Friend Tour*, both of which feature relaxed travel schedules; *e-very*, which markets packages that offer tourists a high level of freedom; and the *Royal Collection*, which provides luxury custom-made travel packages. These brands and their travel packages are marketed through a wide range of channels, including newspaper advertisements, magazines, the Internet, and TV. We also cater to increasingly diverse demand in collaboration with local governments around Japan in developing domestic travel packages focusing in-depth on the unique charms of each region. Moreover, we are promoting digital transformation by enhancing digital marketing.

行きたい旅、見つかる。



旅。あなたにふさわしく



ともに、感動。深まる。



見つけた! 私だけの旅



「思いどおりの旅」という贅沢を。



Group Travel

Providing Services Responding to Group Travel Needs

We provide planning and proposal services for various types of group travel, ranging from inspection tours, employee leisure trips, training excursions, events, and conventions used by companies and other entities, to school trips and other education-related travel. In these services, we call upon the experience and insight gained throughout our long history to cater in the best way possible to our customers' diverse needs.



Business Travel

Supporting Safe and Comfortable Business Travel

We offer a wide range of services, from acquiring visas, through arranging flights, hotels, and interpreters, to MICE-related support. Leveraging our vast experience and track record, we realize the safety and comfortability of business travel and thus provide total support for customers' overseas work and business expansion.



Travel to Japan

Conducting Tours of Japan with Exceptional Attention to Detail

We provide overseas travel agencies, mainly in Europe, the U.S., and Australia, with travel arrangement services for international visitors to Japan for various purposes, including tourism, company visits, and MICE. Our staff, with their extensive knowledge and experience, are ready to welcome visitors with open arms. Additionally, we are expanding the choice of "Travel to JAPAN" itineraries targeting individual international tourists, mainly from other Asian countries, to enable them to enjoy popular tourist destinations and Japanese culture.



International Transportation

Delivering optimal logistics and high-quality global services

By leveraging our track record and know-how garnered over more than 50 years as a pioneer in the development of transportation services overseas, we manage integrated air and sea freight transportation and multinational transportation. By providing comprehensive services that encompass customs clearance through storage and management and logistics consulting, we help our customers optimize their supply chain management.

International Airfreight Transportation

As Japan's First IATA-Approved Cargo Agency, Providing Reliable International Transportation Services

Since becoming an International Air Transport Association (IATA) accredited freight transporter and joining the international airfreight industry in 1948, Hankyu Hanshin Express has developed a reputation for dependability. Our seamlessly integrated start-to-finish service has come to be depended on by many businesses. We globally provide swift and reliable door-to-door international freight services through a network of our 190-plus bases in 29 countries and regions, as well as contracted agencies.



International Maritime Cargo Transport

Providing Door-to-Door Marine Transportation Services for Both Imports and Exports

As a non-vessel operating common carrier (NVOCC), we provide international maritime freight services by utilizing our global network just as we do for our airfreight services. We offer optimized door to door services tailored to customer needs, including transportation services of FCL (full container load), LCL (less than container load), special containers and break bulk cargo, as well as import and export customs clearing and logistics consulting services.



Logistics

Proposing and Achieving Optimal Logistics Solutions

We propose high-quality, speedy logistics solutions through a variety of services with enhanced productivity, including storage and management at high-performance warehouses installed with state-of-the-art equipment and systems, as well as distribution processing, inspection, and delivery. Leveraging our logistics bases around the globe and worldwide network, we cater flexibly to a wide range of customer needs. In addition, we provide consulting services both in Japan and abroad to help our customers streamline their supply chains. In 2009, we were certified as an Authorized Warehouse Operator under the Authorized Economic Operator (AEO) program.



Customs Clearance

Offering Appropriate and Speedy Customs Clearance Based on Compliance

Given the permission of customs clearance business authorized by the finance minister, we have deployed eight customs clearance offices nationwide. We also received certification from the Director-General of Tokyo Customs as an "authorized customs broker" under the AEO* system in June 2017, and have utilized liberalization of our import/export declaration offices. Furthermore, we have six registered customs specialists who have been certified as EPA (Economic Partnership Agreement) Tariff Certified Advisors by the Japan Customs Brokers Association. They help our customers take full advantage of EPAs and reduce their tariff payments by applying agreed tariff rates.

* A regulatory exemption that allows simplified customs clearance and processes and which is applicable to companies that meet a certain standard of cargo security management and compliance



Hankyu Hanshin Holdings Group Summary

(As of 1st July 2026)

Core Companies

- HANKYU CORPORATION
- HANSHIN ELECTRIC RAILWAY CO., LTD.
- Hankyu Hanshin Properties Corp.
- HANKYU TRAVEL INTERNATIONAL CO., LTD.
- HANKYU HANSHIN EXPRESS CO., LTD.

Urban Transportation

- Amagasaki Transportation Service Corporation
- ALNA SHARYO CO., LTD.
- Osaka Hanshin Taxi Co., Ltd.
- KITA-OSAKA KYUKO RAILWAY CO.,LTD.
- KOBE RAPID TRANSIT RAILWAY CO.,LTD.
- KOBE Mt.ROKKO CABLE CAR Co.,Ltd.
- Tango Kairiku Kotsu Co., Ltd.
- NISHIOSAKA RAPID RAILWAY CO.,LTD.
- Nishiyama Driveway Co., Ltd.
- Nose Electric Railway Co.,Ltd.
- Haks Hanshin Co., Ltd.
- HANKYU KANKO BUS Co., Ltd.
- Hankyu Commuterbus Management Co.,Ltd.
- Hankyu Sekkei Consultant Ltd.
- Hankyu Taxi Inc.
- Hankyu Denki Tech Inc.
- HANKYU DRIVING SCHOOL HATTORI RYOKUCHI
- Hankyu Bus Co., Ltd.
- HANKYU HANSHIN MOTOR TECHNOLOGY CO.,LTD.
- Hankyu Hanshin Electric System Co.Ltd.
- Hankyu Railway Service Co.,Ltd.
- Hanshin Sharyo Maintenance Co.,Ltd.
- HANSHIN STATION NET CO.,LTD.
- Hanshin Taxi Co., Ltd.
- HANSHIN BUS CO.,LTD.
- Limousine Total Service Co.,LTD.
- Railway Operation Hankyu Co.,Ltd.

Real Estate

- Amanohashidate Hotel Co., Ltd.
 - Arima View Hotel Co.,Ltd.
 - OS Co.,Ltd.
 - OS Cine Brothers Co., Ltd.
 - Osaka Diamond Chikagai Co., Ltd.
 - Kure Hankyu Hotel Co., Ltd.
 - KEIHIN SERVICE CO.,LTD.
 - Dai-ichi Hotel Service Co.,Ltd.
 - Time Out Market Osaka Corp.
 - Hankyu Nigawa Sports Garden Co., Ltd.
 - Hankyu Hanshin Clean Service Co.,Ltd.
 - Hankyu Hanshin Housing Support Ltd.
 - Hankyu Hanshin Building Management Co., Ltd.
 - Hankyu Hanshin Real Estate Investment Advisors, Inc.
 - Hankyu Hanshin Hotels Co., Ltd.
 - Hankyu Hanshin REIT Asset Management,Inc.
 - HANSHIN HOTEL SYSTEMS CO.,LTD.
 - OS Kyohei Building Management Co., Ltd.
 - OS Real Estate Co., Ltd.
- [Overseas subsidiaries]
- Hankyu Hanshin Properties Australia Pty Ltd
 - Hankyu Hanshin Properties Canada Corp.
 - Hankyu Hanshin Properties Philippines Corp.
 - Hankyu Hanshin Properties Singapore Pte. Ltd.
 - Hankyu Hanshin Properties (Thailand) Co., Ltd.
 - Hankyu Hanshin Properties USA LLC
 - Hankyu Hanshin Properties Vietnam Co., Ltd.
 - PT. Hankyu Hanshin Properties Indonesia
- PT CPM Assets Indonesia
 - PT DPM Assets Indonesia
 - PT NSM Assets Indonesia
- * We have several other overseas subsidiaries in addition to those listed here.
- [Other organizations]
- Urban Innovation Institute
 - Hankyu Kyoueikai Medical Corporation

Entertainment

- WELLNESS HANSHIN,INC.
 - Umeda Arts Theater Co.,Ltd.
 - Takarazuka Revue Company
 - TAKARAZUKA Creative Arts CO.,LTD.
 - TAKARAZUKA STAGE CO.,LTD.
 - TAKARAZUKA LIVE NEXT Co.,Ltd.
 - HANSHIN CONTENTS LINK CORPORATION
 - Hanshin Tigers Baseball Club, Ltd.
 - P & P Hamamatsu Co., Ltd.
 - KOBE Mt.Rokko ART & TOURISM CO., Ltd.
- [Other organizations]
- Takarazuka Music School
- [Overseas subsidiaries]
- Umeda Arts Theatre UK, LTD

Information and Communication Technology

- ITEC HANKYU HANSHIN CO.,LTD.
- Rworks, Inc.
- FM KITA INC.
- System giken Co.,LTD.
- NIHON PROTEC CO.,LTD.
- NEXTSCAPE INC.
- HANSHIN CABLE ENGINEERING CO.,LTD.
- Himeji Cable Television Co.,Ltd.
- Bay Communications Inc.
- Mimamorum Co.,Ltd.
- YMIRLINK Inc.
- BAN-BAN Networks Co.,Ltd.
- ROC Inc.

Travel

- AIRSERVE Co.,Ltd.
- Tabicoffret Co., Ltd.
- Hankyu Travel Support Co., Ltd.
- HANKYU HANSHIN BUSINESS TRAVEL CO.,LTD.
- HOPS Co., Ltd.
- [Overseas subsidiaries]
- HANKYU INTERNATIONAL CHINA CO.,LTD.
- Hankyu Hanshin Business Travel India Private Limited
- HANKYU TRAVEL INTERNATIONAL EUROPE S.R.L.
- HANKYU TRAVEL INTERNATIONAL EUROPE UK LTD.
- HANKYU TRAVEL INTERNATIONAL SINGAPORE PTE.LTD.

Hankyu Hanshin Holdings, Inc.

- Established: 19th October 1907 ■ Paid-in Capital: ¥99,474 million
- Registered Head Office: 1-1 Sakaemachi, Ikeda-shi, Osaka 563-0056, Japan
- Head Office: 1-16-1 Shibata, Kita-ku, Osaka 530-0012, Japan
- Tokyo Office (Executive Assistant Division): Toho Hibiya Bldg., 17F, 1-2-2 Yurakucho, Chiyoda-ku, Tokyo 100-0006, Japan

International Transportation

- HANKYU HANSHIN LOGIPARTNERS Co.,Ltd.
 - [Overseas subsidiaries]
 - HANKYU HANSHIN EXPRESS (USA) INC.
 - HANKYU HANSHIN EXPRESS MEXICO S.A. DE C.V.
 - HANKYU HANSHIN EXPRESS (DEUTSCHLAND) GMBH
 - HANKYU HANSHIN EXPRESS (NETHERLANDS) B.V.
 - HANKYU HANSHIN EXPRESS (UK) LIMITED
 - INTRASPEED SOUTH AFRICA (PTY) LTD.
 - INTRASPEED ARCPRO (KENYA) LIMITED
 - HANKYU HANSHIN EXPRESS MIDDLE EAST LOGISTICS L.L.C
 - HANKYU HANSHIN EXPRESS (SHANGHAI) CO., LTD.
 - HANKYU HANSHIN INTERNATIONAL LOGISTICS (SHANGHAI) CO., LTD.
 - HANKYU HANSHIN EXPRESS (HK) LIMITED
 - HANKYU HANSHIN EXPRESS (TAIWAN) LTD.
 - HANKYU HANSHIN EXPRESS (KOREA) CO., LTD.
 - HANKYU HANSHIN EXPRESS (THAILAND) CO., LTD.
 - HOT Logistics Co.,Ltd.
 - HANKYU HANSHIN EXPRESS (MALAYSIA) SDN. BHD.
 - HANKYU LOGISTICS (M) SDN. BHD.
 - HANKYU HANSHIN EXPRESS SOUTHEAST ASIA PTE. LTD.
 - HANKYU HANSHIN EXPRESS (SINGAPORE) PTE. LTD.
 - HANKYU HANSHIN EXPRESS PHILIPPINES, INC.
 - HANKYU HANSHIN LOGISTICS PHILIPPINES INC.
 - PT. HANKYU HANSHIN EXPRESS INDONESIA
 - PT. HANKYU HANSHIN LOGISTICS INDONESIA
 - HANKYU HANSHIN EXPRESS (VIETNAM) CO., LTD.
 - HANKYU HANSHIN EXPRESS INDIA PRIVATE LIMITED
 - HANKYU HANSHIN EXPRESS (MYANMAR) CO., LTD.
 - INTERNATIONAL CARGO EXPRESS PTY LTD.
 - HHE LOGISTICS BANGLADESH LIMITED
- [Representative offices]
- Phnom Penh Office

Other

- Assist Hankyu Hanshin Co.,Ltd.
- IINA DINING CO.,LTD.
- WellBeing Hankyu Hanshin Co., Ltd.
- KANSAI TELEVISION CO. LTD.
- Kobe Electric Railway Co., Ltd.
- Institute of Rural and Urban Ecology Co.,LTD.
- Station Network Kansai Co., Ltd.
- CHUO DENSETSU CO.,LTD.
- Tottori Sakyu Kaikan
- Hankyu Construction Management,Inc.
- Hankyu Hanshin Card Co.,Ltd.
- Hankyu Hanshin Business Associate Co., Ltd.
- Hankyu Hanshin Financial Support Co.,Ltd.
- Hankyu Hanshin Point Co.,Ltd.
- Hankyu Hanshin Insurance Service Co., Ltd.
- hankyu hanshin marketing solutions Inc.
- HANKYU MEDIAX Co.,Ltd.
- Hanshin Engei Co., Ltd.
- HANSHIN CONSTRUCTION CO.,LTD.
- LIFE DESIGN HANKYU HANSHIN CO., LTD.
- HS Holdings Co.,Ltd.
- THINKR inc.
- [Other organization]
- Hankyu Culture Foundation

Hankyu Hanshin Toho Group

The Hankyu Hanshin Toho Group is a corporate group consisting of the Hankyu Hanshin Holdings Group, the H2O Retailing Group, which operates the department store business and other retail-related business centered on Hankyu Department Store and Hanshin Department Store, and the Toho Group mainly involved in film production and distribution and entertainment production.

Group companies: 223 companies, 4 organizations
Group employees: 35,730
Group sales: ¥2,244 billion

[As of 31st March 2026 *(For the Toho Group, the data is as of 28th February 2026)]

