# Hankyu Hanshin Holdings Group Supplementary Materials of Financial Results for the Third Quarter of Fiscal 2022 (Ending March 2022)

# January 31, 2022

## Hankyu Hanshin Holdings, Inc.

9042 https://www.hankyu-hanshin.co.jp/en/

Business forecasts and other projections herein are based on information available at present and logical assessments and do not represent any promise by the Company. The actual results may differ significantly from these projections due to various factors.

# I. Performance Highlights for the Third Quarter of Fiscal 2022 (Ending March 2022)



# Consolidated Statements of Income(Summary)

	Q3 FY2022 Results	FY2021 Results	Change				
Consolidated Subsidiaries	98 companies		+3 (3 companies inc	crease)			
Equity-Method Affiliates	11 companies						
Total	109 companies	106 companies	+3				
(¥ million) Impact of applying ASBJ 29 + ¥ 21.9 billion	Q3 FY2022 Results	Q3 FY2021 Results	Change	Remarks			
Revenue from operations	> 517,162	394,037	+123,125 (—)	For details,			
Operating income	27,278	-4,841	+32,119 (-)	please see next page			
Non-operating income	8,712	3,374	+5,338	Equity in income of affiliates +5,179			
Non-operating expenses	7,917	8,354	-437				
Ordinary income	28,074	-9,821	+37,895 (—)				
Extraordinary income	40,866	7,726	+33,140	Gain on contributions for construction +26,871 Gain on sale of investment securities +3,535 Employment adjustment subsidies +1,533			
Extraordinary loss	36,533	16,846	+19,687	Loss on reduction of noncurrent assets +26,862 COVID-19-related losses -6,830			
Net income attributable to owners of the parent	18,827	-16,858	+35,686 (-)	Applying ASBJ 29 (Accounting Standard for Revenue Recognition) impacts revenue from operations in two main ways (the impact on operating income is			
(Reference)	Q3 FY2022 Results	Q3 FY2021 Results	Change	negligible in each case) : 1) We will now recognize revenue at the gross amount (rather than the net amount as before) for transactions in the travel business related to			
Depreciation and amortization	43,456	41,000	+2,456	organized tours. 2) We will now recognize revenue at the net			
Financial balance ① - ②	-5,459	-5,728	+269	amount (rather than the gross amount as			
Interest and dividend income	976	975	+1	before) for transactions in the retailing business related to sales and purchasing,			
Interest expense2	6,435	6,703	-267	and for transactions in the information and			
Note: The percentage changes are not sh		ires for FY2022 Q3 c	omply with the	communication technology segment related to agency retail sales of electricity.			

Accounting Standard for Revenue Recognition (ASBJ No. 29), applied from the start of FY2022.

Consolidated Statements of Income (Breakdown for each business segment)

[Key results in current period]

Revenues and income increased overall. While most business segments continued feeling pandemic impact, the impact had lessened compared to the same period last year.

(¥ million)	Rever	nue from opera	ations	Operating income			
	Q3 FY2022 Results	Q3 FY2021 Results	Change	Q3 FY2022 Results	Q3 FY2021 Results	Change	
Urban Transportation	120,740	116,097	+4,643	4,949	-3,735	+8,684	
Real Estate	150,766	125,907	+24,859	22,878	19,106	+3,772	
Entertainment	49,883	28,782	+21,101	10,285	-1,575	+11,860	
Information and Communication Technology Impact of applying ASBJ	41,202	39,407	+1,794	3,025	3,267	-241	
Travel +¥27.6 billion	34,448	8,118	+26,330	-7,743	-7,448	-295	
International Transportation	98,568	58,478	+40,090	5,615	1,029	+4,585	
Hotels	18,555	14,762	+3,792	-9,305	-13,580	+4,275	
Other	34,024	32,224	+1,800	1,097	908	+188	
Adjustment	-31,028	-29,741	-1,287	-3,524	-2,813	-710	
Total	517,162	394,037	+123,125	27,278	-4,841	+32,119	

3

#### Consolidated Statements of Income by Segment (Four-Year YoY Comparisons)

From left to right: FY2019 Q3, FY2020 Q3, FY2021 Q3, FY2022 Q3





阪急阪神ホールディング人株式会社 Hankyu Hanshin Holdings, Inc.

### Outlook for Operating Income (FY2021 Q3 $\rightarrow$ FY2022 Q3)

- In FY2022 Q3, operating income was up ¥32.1 billion YoY because, while business segments continued feeling pandemic impact, the impact had lessened compared to the same period last year.
- The actual increase was ¥38.9 billion when taking into account the Covid-related extraordinary losses (including fixed expenses during suspensions of operations and costs associated with cancelling events) in both periods. In FY2021 Q3, the extraordinary losses totaled ¥15.4 billion. In FY2022 Q3, they totaled ¥8.5 billion.



Hankyu Hanshin Holdings, Inc.

### Urban Transportation Results

Increase in revenue and income. The segment continued feeling pandemic impact (with fewer traveling amid a state of emergency), but the railway and automobile businesses experienced a recovery in ridership compared to the slump of the same period last year.

(¥ million)	Q3 FY2022 Results	Q3 FY2021 Results	Change	%
Revenue from operations	120,740	116,097	+4,643	+4.0%
Operating income	4,949	-3,735	+8,684	

[Breakdown by type of business]

(¥ billion)	on) Revenue from operations		Operating income				
	Q3 FY202 Resul		Q3 FY2021 Results	Y on Y	Q3 FY2022 Results	Q3 FY2021 Results	Y on Y
Railway	8	8.5	83.5	+5.1	12.0	6.9	+5.0
Automobile		25.3	24.3	+1.0	-3.2	-5.6	+2.4
Impact of applyir Retailing -¥ 2.9 bill	-	· <mark>8.2</mark>	10.4	-2.2	0.7	0.6	+0.0
Others		<mark>4.9</mark>	3.5	+1.3	0.1	0.1	+0.1

\*Not including head office expenses /adjustments.

# [Urban Transportation] Railway Performance results

#### Hankyu Corporation

	F	are revenues	(¥ million)*	Pass	enger volume	es (Thousands)*
	Q3 FY2022 Results	Q3 FY2021 Results	Change	Q3 FY2022 Results	Q3 FY2021 Results	Change
Commuter pass	21,741	21,209	+531 (+2.5%)	216,572	210,931	+5,641 (+2.7%)
Workers	18,980	19,330	-350 (-1.8%)	154,242	163,680	-9,438 (-5.8%)
Students	2,760	1,878	+882 (+47.0%)	62,330	47,250	+15,079 (+31.9%)
Other tickets	33,899	30,231	+3,668 (+12.1%)	170,476	153,670	+16,806 (+10.9%)
Total	55,640	51,440	+4,200 (+8.2%)	387,048	364,601	+22,447 (+6.2%)

#### Hanshin Electric Railway

	F	are revenues	(¥ million)*	Passe	enger volume	es (Thousands)*
	Q3 FY2022 Q3 FY2021 Results Results Change		Q3 FY2022 Results	Q3 FY2021 Results	Change	
Commuter pass	8,037	7,902	+134 (+1.7%)	83,846	81,381	+2,464 (+3.0%)
Workers	7,273	7,355	-82 (-1.1%)	67,350	68,731	-1,381 (-2.0%)
Students	763	546	+217 (+39.7%)	16,495	12,650	+3,845 (+30.4%)
Other tickets	11,480	10,167	+1,312 (+12.9%)	62,632	56,493	+6,139 (+10.9%)
Total	19,517	18,069	+1,447 (+8.0%)	146,478	137,874	+8,603 (+6.2%)

\* 1) Revenue amounts less than one million yen, and numbers of passengers less than one thousand, are omitted.

2) For Hankyu Railway, "other ticket revenue/ridership" includes revenue/ridership associated with the PiTaPa usage sections.

3) Sum of tier 1 and tier 2 railway operators for both Hankyu Corporation and Hanshin Electric Railway

4) For commuter passes, revenue and ridership were previously counted from the date of sale. As of fiscal 2022, they are counted from the commencement date (the date from which the ticket is valid).

#### 阪急阪神ホールディングス株式会社

## [Reference] Recent performance in railways

#### Ridership (compared to same period of fiscal 2019)



### Real Estate Results

Increase in revenue and income. The real estate leasing business sold short-termreturns properties and its rent revenue recovered relative to the Covid-related slump of the same period last year. Additionally, the real estate sales business saw a year-onyear increase in condominium sales.

[Reference] Condominium sales (condominiums held by the group) : +212 units (622 units; previous year 410 units)

(¥ million)	Q3 FY2022 Results	Q3 FY2021 Results	Change	%
Revenue from operations	150,766	125,907	+24,859	+19.7%
Operating income	22,878	19,106	+3,772	+19.7%

[Breakdown by type of business]

(¥ billion)	Revenue from operations			Operating income		
	Q3 FY2022 Results	Q3 FY2021 Results	Y on Y	Q3 FY2022 Results	Q3 FY2021 Results	Y on Y
Real estate leasing	84.3	73.4	+10.9	24.2	22.5	+1.7
Real estate sales and others	79.2	65.0	+14.2	4.9	3.0	+1.9

\*Not including head office expenses /adjustments.

### **Entertainment Results**

Increase in revenue and income. The segment continued feeling pandemic impact (restrictions on events amid a state of emergency), but in contrast to the same period last year, when many of the events were postponed or cancelled, the sports business benefitted from an upturn in Hanshin Tigers' regular season games, and the stage business benefitted from an upturn in Takarazuka Revue shows.

(¥ million)	Q3 FY2022 Results	Q3 FY2021 Results	Change	%
Revenue from operations	49,883	28,782	+21,101	+73.3%
Operating income	10,285	-1,575	+11,860	_

[Breakdown by type of business]

(¥ billion)	Revenue from operations			Operating income		
	Q3 FY2022 Results	Q3 FY2021 Results	Y on Y	Q3 FY2022 Results	Q3 FY2021 Results	Y on Y
Sports	23.8	16.3	+7.5	5.4	-1.0	6.4
Stage	26.1	12.5	+13.6	5.9	0.4	5.5

\*Not including head office expenses /adjustments.

# Information and Communication Technology results

Revenue increased due partly to an increased number of subsidiaries in the broadcasting and communications business. However, income decreased from the high level of the same period last year, when there was a large order in the information services business.

(¥ million)	Q3 FY2022 Results	Q3 FY2021 Results	Change	%
Revenue from operations	41,202	39,407	+1,794	+4.6%
Operating income	3,025	3,267	-241	-7.4%

### Travel results

The segment continued feeling pandemic impact (cancellations of international tours), but revenue from operations increased following the application of the ASBJ29 at the beginning of the period. However, income decreased because, despite higher orders in non-travel businesses such as contracts for managing accommodation for Covid patients, revenue dipped relative to the same period last year, which saw a surge in domestic travel demand.

(¥ million)	Impact of applying ASI +¥27.6 billion	Q3 FY2022 BJ 29 Results	Q3 FY2021 Results	Change	%
Revenue from o	operations	34,448	8,118	+26,330	+324.3%
Operating income		-7,743	-7,448	-295	_

阪急阪神ホールディングス株式会社 Hankyu Hanshin Holdings, Inc.

## International Transportation results

Increase in revenue and income. Handling volume recovered from the Covid-related slump, and demand outstripped supply for air and ocean transport.

(¥ million)	Q3 FY2022 Results	Q3 FY2021 Results	Change	%
Revenue from operations	98,568	58,478	+40,090	+68.6%
Operating income	5,615	1,029	+4,585	+445.5%

## Hotels results

Increase in revenue and income. The segment continued feeling pandemic impact (with some hotels temporarily closing amid a state of emergency), but the accommodation and food/beverage businesses experienced a recovery, to some extent, in user numbers compared to the slump of the same period last year.

(¥ million)	Q3 FY2022 Results	Q3 FY2021 Results	Change	%
Revenue from operations	18,555	14,762	+3,792	+25.7%
Operating income	-9,305	-13,580	+4,275	

## **Consolidated Balance Sheets**

(¥	million)	Q3 FY2022 Results	FY2021 Results	Change	Remarks
	Current assets	334,687	325,307	+9,380	Land and buildings for sale : +14,148
Assets	Noncurrent assets	2,325,588	2,295,721	+29,867	Property and equipment and intangible assets : +35,379 Investment securities : -8,262
	Total assets	2,660,275	2,621,028	+39,247	
S	Current liabilities	359,066	380,618	-21,552	Q3 FY2022 Results Results Change
_iabilities	Long-term liabilities	1,382,097	1,330,424	+51,673	Dept 799,103 824,622 △25,519   Bonds 237,000 197,000 +40,000   Commercial paper 40,000 30,000 +10,000
Ľ	Total liabilities	1,741,164	1,711,042	+30,121	Lease obligations 13,115 11,425 + 1,690   Interest-bearing debt 1,089,219 1,063,048 + 26,171
	Shareholders' equity	840,747	833,640	+7,106	Net income attributable to owners of the parent : +18,827 Payment dividend : -12,126
assets	Accumulated other comprehensive income	31,130	33,511	-2,380	
Net	Non-controlling interests	47,234	42,834	+4,400	
	Total net assets	919,111	909,985	+9,125	
	Equity ratio	32.8%	33.1%	-0.3P	· · · · · · · · · · · · · · · · · · ·

阪急阪神ホールディングス株式会社

Hankyu Hanshin Holdings, Inc.

# II. Forecast for fiscal 2022 (Ending March 2022)



# Consolidated Statements of Income (Summary)

(¥ billion)	FY2022 Forecasts	FY2022 Forecasts (As of Oct)	Change	Remarks	FY2021 Results	Change
Impact of applying ASBJ 29 + ¥ 35.0 billion	1	(713 61 660)	=1-2		3	=1)-3)
Revenue from operations	750.0	740.0	+10.0 (+1.4%)	Many businesses have exceeded their initial Q3	568.9	+181.1
Operating income	36.0	30.0	+6.0 (+20.0%)	performance forecasts.	2.1	+33.9
Ordinary income	31.0	25.0	+6.0 (+24.0%)	This increase will accompany the increase in operating income.	-7.6	+38.6
Net income attributable to owners of the parent	15.0	12.0	+3.0 (+25.0%)	This increase will accompany the increase in ordinary income.	-36.7	+51.7
(Reference)						
Capital Expenditures	139.7	139.7			108.5	+31.2
Depreciation and amortization	60.7	60.7			55.7	+5.0
Financial balance (1) - (2)	-7.5	-7.5			-7.8	+0.3
Interest and dividend income(1)	1.0	1.0			1.1	-0.1
Interest expense(2)	8.5	8.5			8.9	-0.4

#### 阪急阪神ホールディングス株式会社

Hankyu Hanshin Holdings, Inc.

#### Consolidated Statements of Income (Breakdown for each business segment)

(¥ billion) [Upper table] Revenue from operations [Lower table]	FY2022 Forecasts	FY2022 Forecasts (As of Oct)	Change	Remarks	FY2021 Results	Change
Operating income	1	2	=1)-2)		3	=1)-3
	750.0	740.0	+10.0		568.9	+181.1
Total Impact of applying ASBJ 29 + ¥ 35.0 t	illion 36.0	30.0	+6.0		2.1	+33.9
(Breakdown for each busine	ess segment)					
- ¥ 4.0 billi		166.2	-1.8	Following the Covid surge in January this year,	156.9	+7.5
Urban Transportation	8.4	8.7	-0.3	ridership in the railway and automobile businesses are expected to be less than the previous forecast.	-5.1	+13.5
Deal Estate	235.3	236.3	-1.0	Revenue decrease: The real estate sales business is expected to see a revenue decline after rescheduling	188.4	+46.9
Real Estate	31.9	30.5	+1.4	sales of some properties. Income increase: Expenses decreased in Q3.	28.9	+3.0
Edu trianul	62.5	62.4	+0.1	Although the stage business will likely cancel some shows in January, the sports business saw better-	42.2	+20.3
Entertainment	8.1	7.3	+0.8	than-expected revenue from the Climax Series, and the expenses have decreased in both businesses.	-2.3	+10.4
Information and	62.6	62.6	_		58.1	+4.5
Communication Technology	6.0	6.0	_		5.6	+0.4
+ ¥ 46.0	57.0	60.0	-3.0	Revenue decrease: Outlook for a demand recovery in domestic tours have been downgraded.	12.0	+45.0
Travel	-10.2	-11.0	+0.8	Income increase: Higher orders are expected in non- travel businesses such as contracts for managing accommodation for Covid patients.	-7.4	-2.8
International	135.0	120.0	+15.0	Handling volume has surpassed expectations and demand should continue to outstrip supply for the	85.6	+49.4
Transportation	7.0	5.0	+2.0	time being.	2.3	+4.7
Hotels	26.9	26.3	+0.6	Accommodation operations are seeing higher	19.1	+7.8
	-13.2	-13.8	+0.6	numbers of patrons than previously forecast.	-17.9	+4.7

### COVID-19 Impact in Each Segment (assumptions for Fiscal 2022 forecasts)

Stated below are the assumptions underlying the full-year forecasts. These assumptions take into account Q3 performance.

[Railway] Having factored in a ridership decline amid the current Covid surge, we assume that revenue from other (non-season) tickets as of March 2022 will be just 15-20% lower than the result for the same period in fiscal 2019. The impact on worker commuter pass revenue will persist throughout the period (the revenue will be 10- 15% lower than the fiscal 2019 level). The period-average for student commuter pass revenue will be around 20% lower than the fiscal 2019 level. [Automobile] For transit buses, the impact will be similar to that for railway. For airport shuttle buses, the impact will depend on outlook for air travel (demand for international flights at Kansai International Airport will not recover within the fiscal year).
Real estate leasing] Performance will recover significantly from the level of H1, when the state of emergency (store closures, reduced hours) impacted the segment.
[Stage] Having factored in the cancelation of some shows, we assume that the theaters will make money provided that they sell at full capacity (excluding frontmost seats).
in view of recent trends, we assume that full-year performance from domestic tours will be 70–80% lower han the result for fiscal 2019. Demand for international tours will not recover within the fiscal year.
Accommodation: We expect performance to steadily recover toward the end of the fiscal year. Inbound demand is unlikely to recover in the period (for hotels managed directly by Hankyu Hanshin Hotels <sup>**</sup> , domestic demand as of March 2022 will be around 40% less than it was in the same period in fiscal 2019). Food/beverage: Performance will gradually recover toward the end of the fiscal year.

# Outlook for Operating Income (FY2021 $\rightarrow$ FY2022)

- For fiscal 2022, on the assumption that many businesses will see a reasonable recovery from the effects of the pandemic, we expect to achieve <u>¥36.0 billion in</u> <u>operating income</u>, ¥33.9 billion higher than in fiscal 2021.
- However, the actual year-on-year increase will be ¥44.2 billion when taking into account the Covid-related extraordinary losses (including fixed expenses during suspensions of operations and costs associated with cancelling events). In FY2021, the extraordinary losses totaled ¥19.4 billion. For fiscal 2022, we are expecting such losses to amount to ¥9.1 billion.



# [Urban Transportation] Railway Performance Forecasts

#### Hankyu Corporation

	Fa	are revenues	(¥ million)*	Passenger volumes (Thousands)*				
	FY2022FY2021ChangeForecastsResultsChange		FY2022 Forecasts	FY2021 Results	Change			
Commuter pass	28,728	28,093	+634 (+2.3%)	283,259	277,068	+6,190 (+2.2%)		
Workers	25,255	25,625	-369 (-1.4%)	205,095	216,044	-10,948 (-5.1%)		
Students	3,473	2,468	+1,004 (+40.7%)	78,164	61,024	+17,139 (+28.1%)		
Other tickets	46,509	40,982	+5,527 (+13.5%)	232,902	208,035	+24,866 (+12.0%)		
Total	75,237	69,075	+6,161 (+8.9%)	516,161	485,104	+31,057 (+6.4%)		

#### Hanshin Electric Railway

	Fa	are revenues	(¥ million)*	Passenger volumes (Thousands)*			
	FY2022 Forecasts	FY2021 Results	Change	FY2022 Forecasts	FY2021 Results	Change	
Commuter pass	10,648	10,476	+171 (+1.6%)	110,188	107,336	+2,851 (+2.7%)	
Workers	9,657	9,750	-92 (-0.9%)	88,924	90,809	-1,885 (-2.1%)	
Students	990	726	+264 (+36.4%)	21,263	16,526	+4,737 (+28.7%)	
Other tickets	15,744	13,725	+2,018 (+14.7%)	86,228	76,214	+10,014 (+13.1%)	
Total	26,393	24,202	+2,190 (+9.1%)	196,416	183,550	+12,866 (+7.0%)	

\* 1) Revenue amounts less than one million yen, and numbers of passengers less than one thousand, are omitted.

2) For Hankyu Railway, "other ticket revenue/ridership" includes revenue/ridership associated with the PiTaPa usage sections.

3) Sum of tier 1 and tier 2 railway operators for both Hankyu Corporation and Hanshin Electric Railway

4) For commuter passes, revenue and ridership were previously counted from the date of sale. As of fiscal 2022, they are counted from the commencement date (the date from which the ticket is valid).

#### 阪急阪神ホールディングス株式会社

## Management Indicators / Returns to Shareholders

#### Management Indicators

	FY2021 Results	FY2022 Forecasts (As of Oct)	FY2022 Forecasts (As of Jan.)
Operating income	¥2.1billion	¥30.0billion	¥36.0billion
EBITDA <sup>%1</sup>	¥60.3billion	¥93.0billion	¥99.0billion
Interest-bearing debt	¥1,063.0billion	¥1,150.0billion	¥1,110.0billion
Interest-bearing debt / EBITDA ratio	17.6times	12.4times	11.2times
D/E ratio <sup>%2</sup>	1.2times	1.3times	1.3times
Net income attributable to owners of the parent	¥ -36.7billion	¥12.0billion	¥15.0billion
ROE	- 4.1%	1.4%	1.7%
(Reference)			
Net interest-bearing debt <sup>**3</sup>	¥1,035.5billion	¥1,125.0billion	¥1,085.0billion
Net interest-bearing debt/EBITDA ratio *1 EBITDA=operating income + depreciat	17.2times	12.1times	11.0times

%1 EBITDA=operating income + depreciation expenses + amortization of goodwill

 $\approx 2$  D/E ratio = interest-bearing debt / equity

%3 Net interest-bearing debt=interest-bearing debt - cash and deposits

### [Reference] Consolidated Statements of Income (Breakdown by type of business)

(¥ billion)	Revenue from operations				Operating income					
	FY2022 Forecasts	FY2022 Forecasts (As of Oct)	Change	FY2021 Results	Change	FY2022 Forecasts	FY2022 Forecasts (As of Oct)	Change	FY2021 Results	Change
	1)	2	=(1)-(2)	3	=1)-3)	1)	2	=1)-2)	3	=1-3
Urban Transportation	164.4	166.2	-1.8	156.9	+7.5	8.4	8.7	-0.3	-5.1	+13.5
[Breakdown]										
Railway	120.2	121.5	-1.3	112.3	+7.9	16.8	17.3	-0.5	7.9	+8.9
Automobile	34.8	35.2	-0.4	32.7	+2.1	-3.8	-3.8	_	-6.8	+3.0
Retailing	11.3	11.5	-0.2	14.0	-2.7	0.8	0.8	_	0.8	+0.0
Others	8.4	8.3	+0.1	8.8	-0.4	0.7	0.6	+0.1	0.7	-0.0
Real Estate	235.3	236.3	-1.0	188.4	+46.9	31.9	30.5	+1.4	28.9	+3.0
[Breakdown]										
Real estate leasing	112.8	112.8	-	99.7	+13.1	29.0	28.3	+0.7	29.2	-0.2
Real estate sales and others	139.9	140.9	-1.0	105.7	+34.2	11.4	10.5	+0.9	8.3	+3.1
Entertainment	62.5	62.4	+0.1	42.2	+20.3	8.1	7.3	+0.8	-2.3	+10.4
[Breakdown]										
Sports	29.1	28.7	+0.4	21.1	+8.0	2.9	2.1	+0.8	-2.5	+5.4
Stage	33.4	33.7	-0.3	21.0	+12.4	6.5	6.5	_	1.7	+4.8

Note: Segment totals may not match the aggregate of the amounts for each type of business due to separate head office expenses / adjustments.

#### [Reference] Applying the Accounting Standard for Revenue Recognition (ASBJ 29)

- What is the new revenue standard?
  - ➢ ASBJ 29 specifies (1) when and (2) how a reporter will recognize revenue.
  - Based on International Financial Reporting Standards, ASBJ was enforced for all companies in Japan in April 2021 (the start of fiscal 2022).
- Summary of standard
  - ① The reporter must recognize revenue when the underlying sales or usage occurs (when the customer buys the good or uses the service).
  - ② If the reporter provides the good or service to the customer directly<sup>(Note 1)</sup>, then it must recognize the revenue at the gross amount<sup>(Note 2)</sup>. If the good or service is provided by an agent, then the reporter must recognize the revenue at the net amount<sup>(Note 2)</sup>.

(Note 1)

Examples of criteria: The reporter is primarily responsible for fulfilling the promise to provide the specified good or service; the reporter has discretion in establishing the price for the good or service; the reporter has inventory risk before the specified good or service has been delivered.

(Note 2)

Gross amount : All gross revenue from the sale is recorded as revenue from operations, without deducting sales costs. Net amount : Sales costs are deducted from gross revenue and the difference is recorded as revenue from operations.

	Segment	Transaction	Current practice	New practice	Impact on revenue, income for fiscal 2022
1	Urban Transportation	Commuter pass	Report revenue prorated by month, <u>starting from</u> month of sale	Report revenue prorated by month, <u>starting from the</u> <u>month of</u> <u>commencement</u>	No impact on revenue or income (only the timing of recognition changes)
2	Travel	Organized tours <sup>*</sup>	Report revenue on <u>net basis</u>	Report revenue on gross basis	Revenue approx.+¥46.0 billion No impact on income
2	Urban Transportation	Sales and purchase in retailing business	Report revenue on gross basis	Report revenue on <u>net basis</u>	Revenue approx¥4.0 billion No impact on income

The transactions most affected are those in the travel business related to organized tours.